Документ подписан простой электронной подписью Информация о владельце: ФИО: Ястребов Олег Александрович Должность: Ректор Дата подписания: 03.06.2022 10:34:35 Уникальный программный ключ: са953a0120d891083f939673078ef1a989dae18a

Federal State Autonomous Educational Institution for Higher Education PEOPLES' FRIENDSHIP UNIVERSITY OF RUSSIA (RUDN University) Faculty of economics

#### **COURSE SYLLABUS**

#### INTERNATIONAL BUSINESS MANAGEMENT

Recommended by the Didactic Council for the Education Field

Master Program "International Business" field 38.04.01 "Economy" specialization "International Business"

Graduate's Degree: Master Degree

2022

### **1. THE GOAL OF THE COURSE**

The goal of the course: International business management is to is familiarizing students with the basic theoretical paradigms and best practices of International business management.

## 2. REQUIREMENTS FOR THE RESULTS OF MASTERING THE COURSE

Mastering the course " International business management" is aimed at developing the following competencies (parts of competencies):

Competence	Competence	Competence achievement indicators		
code		(within this course)		
UC-1.	Able to carry out a	UC-1.1. Analyzes the task, pointing out its basic		
	critical analysis of	components;		
	problem situations based	UC-1.2. Determines and ranks the information		
	on a systematic approach,	required to solve the task;		
	to develop a strategy of	UC-1.3. Searches for information to solve the task		
	actions.	by various types of queries;		
		UC-1.4. Offers solutions to the problem, analyzes		
		the possible consequences of their use;		
		UC-1.5. Analyzes the ways of solving problems of		
		ideological, moral and personal character based on		
		the use of basic philosophical ideas and categories in		
		their historical development and socio-cultural		
		context.		
		UC-2.1. Formulates a problem, the solution of		
		which is directly related to the achievement of the		
		project goal;		
		UC-2.2. Defines the links between the tasks set and		
		the expected results of their solution;		
		UC-2.3. Within the framework of the tasks set,		
	Able to manage the project at all stages of its life cycle.	determines the available resources and restrictions,		
UC-2		the applicable legal norms;		
		UC-2.4. Analyzes the schedule for the		
		implementation of the project as a whole and		
		chooses the optimal way to solve the tasks, based on		
		the current legal norms and available resources and		
		limitations;		
		UC-2.5 Monitors the progress of the project, adjusts		
		the schedule in accordance with the results of the		
		control.		

Table 2.1. The list of competencies formed by students in the mastering the COURSE

Competence code	Competence	Competence achievement indicators (within this course)
UC-1.	Able to carry out a critical analysis of problem situations based on a systematic approach, to develop a strategy of actions.	UC-1.1. Analyzes the task, pointing out its basic components; UC-1.2. Determines and ranks the information required to solve the task; UC-1.3. Searches for information to solve the task by various types of queries; UC-1.4. Offers solutions to the problem, analyzes the possible consequences of their use; UC-1.5. Analyzes the ways of solving problems of ideological, moral and personal character based on the use of basic philosophical ideas and categories in their historical development and socio-cultural context.
UC-6.	Able to determine and implement the priorities of his own activities and ways to improve it based on self-assessment	UC-6.1. Controls the amount of time spent on specific activities; UC-6.2. Develops tools and methods of time management when performing specific tasks, projects, goals; UC-6.3. Analyzes its resources and their limits (personal, situational, temporary, etc.), for the successful completion of the task; UC-6.4. Allocates tasks for long-, medium- and short-term with justification of relevance and analysis of resources for their implementation.
GPC-3.	Able to generalize and critically evaluate scientific research in economics	GPC- 3.1. Develops a program of applied and/or fundamental research in the field of economics based on the evaluation and generalization of the results of scientific research conducted by other authors. GPC- 3.2. Prepares an analytical note on the results of applied and/or fundamental research in the field of economics. GPC- 3.3. Summarizes conclusions, prepares conclusions and formulates recommendations based on the results of applied and/or fundamental research in the field of economics.
PC-1.	Able to analyze and forecast the main socio- economic indicators of the enterprise, industry, region and the economy as a whole	PC 1.1. Able to prepare analytical materials for the evaluation of economic policy measures and strategic decision-making at the micro and macro levels; PC 1.2. Able to analyze and use various sources of information for economic calculations
PC-1.	Able to analyze and forecast the main socio- economic indicators of the enterprise, industry, region and the economy as a whole	PC 1.1. Able to prepare analytical materials for the evaluation of economic policy measures and strategic decision-making at the micro and macro levels; PC 1.2. Able to analyze and use various sources of information for economic calculations

Competence	Competence	Competence achievement indicators
code		(within this course)
UC-1.	Able to carry out a critical analysis of problem situations based on a systematic approach, to develop a strategy of actions.	UC-1.1. Analyzes the task, pointing out its basic components; UC-1.2. Determines and ranks the information required to solve the task; UC-1.3. Searches for information to solve the task by various types of queries; UC-1.4. Offers solutions to the problem, analyzes the possible consequences of their use; UC-1.5. Analyzes the ways of solving problems of ideological, moral and personal character based on the use of basic philosophical ideas and categories in their historical development and socio-cultural context.
		PC 1.3 Able to make a forecast of the main socio- economic indicators of the enterprise, industry, region and the economy as a whole;
PC-2.	Able to develop design solutions, strategies for the behavior of economic agents and evaluate their effectiveness.	PC-2.1 Able to independently prepare assignments and develop design solutions taking into account the uncertainty factor, as well as proposals and measures for the implementation of developed projects and programs; PC-2.2. Able to evaluate the effectiveness of projects taking into account the uncertainty factor PC-2.3 Able to develop strategies for the behavior of economic agents in various markets.
PC-3.	Able to independently carry out research activities and critically evaluate the results obtained	<ul> <li>PC-3.1 Able to generalize and critically evaluate the results obtained by domestic and foreign researchers, identify promising areas, and draw up a research program;</li> <li>PC-3.2 Able to substantiate the relevance, theoretical and practical significance of the chosen topic of scientific research;</li> <li>PC-3.3 Able to conduct independent research in accordance with the developed program and present the results to the scientific community in the form of an article or report</li> </ul>

#### **3.** Course in Higher Education Programme Structure

The Course "International business management" refers to the Optional Disciplines formed by the participants in the educational relations of the block Higher Education Programme Structure

As part of the Higher Education Programme Structure , students also master other disciplines and / or practices that contribute to the achievement of the planned results of mastering the Course " International business management".

Table 3.1. The list of components of the Higher Education Program Structure that contribute to the achievement of the planned results of mastering the Course

Compet		Previous Disciplines	Subsequent Disciplines
ence code	Competence	(Modules) *	(Modules)*
UC-1.	Able to carry out a critical analysis of problem situations based on a systematic approach, to develop a strategy of actions.	International trade Corporate innovation policy	Management of sustainable business development
UC-2	Able to manage the project at all stages of its life cycle.		Business planning Doing business in Russia
UC-6.	Able to determine and implement the priorities of his own activities and ways to improve it based on self-assessment		Business' evaluation and company's cost management
GPC-3.	Able to generalize and critically evaluate scientific research in economics	International trade Corporate innovation policy	Business' evaluation and company's cost management
PC-1.	Able to analyze and forecast the main socio-economic indicators of the enterprise, industry, region and the economy as a whole	Business' evaluation and company's cost management	Corporate governance Corporate Security Doing business in Russia
PC-2.	Able to develop design solutions, strategies for the behavior of economic agents and evaluate their effectiveness.	Business' evaluation and company's cost management	Corporate governance Corporate Security Doing business in Russia
PC-3.	Able to independently carry out research activities and critically evaluate the results obtained	Business' evaluation and company's cost management	Corporate governance Corporate Security Doing business in Russia

\* - filled in in accordance with the matrix of competencies

### 4. Course Workload and Academic Activities

Course Workload and Academic Activities 3credits.

Table 4.1. Types of academic activities during the period of the HE program(me) mastering

Types of academic activities during the period of the HE programmastering		Course	Semesters				
		workload, academic hours	1	2	3	4	
Contact academic hours		54			54		
				-	-		
lectures		18			18		
Seminars		36			36		
Self-study, academic hours		63			63		
Evaluation and assessment		27			27		
Course workload	academic hours	144			144		
	credits	4			4		

# **5. CONTENT OF THE DISCIPLINE**

Name of the course module	Contents of the module (topic)	Types of academic activities
Module 1.	Topic 1.1. Introduction in International	lectures
Internalization of	business management	Seminars
business	Topic 1.2. International business - country	lectures
	attractiveness	Seminars
	Topic 1.3. International trade	lectures
		Seminars
	Topic 1.4. Exchange trade.	lectures
		Seminars
Module 2. Management	Topic 2.1. International companies and their	lectures
of International	role in the globalization.	Seminars
companies	Topic 2.2. Organizational structure of	lectures
	international companies	Seminars
	Topic 2.3. Planning the activities of an	lectures
	international company.	Seminars
	Topic 2.4. Corporate culture and image of an	lectures
	international company	Seminars
	Topic 2.5. Development trends of International	lectures
	business management	Seminars

*Table 5.1. The content of the course (module) by type of educational work* 

# 6. Classroom Equipment and Technology Support Requirements

Table 6.1. Classroom Equipment and Technology Support Requirements

Classroom for Academic Activity Type	Classroom equipment	Specialized educational / laboratory equipment, software and materials for mastering the discipline
Looture	Classroom, equipped with a set of specialized furniture; whiteboard; a set of devices includes	Laptop, projector, board, screen Software: Microsoft Windows, MS Office /
Lecture	portable multimedia projector, laptop,	Office 365, MS Teams, Chrome (latest stable
	projection screen, stable wireless Internet connection	release), Skype
Seminars	Classroom, equipped with a set of specialized furniture; whiteboard; a set of devices includes portable multimedia projector, laptop, projection screen, stable wireless Internet connection.	Laptop, projector, board, screen Software: Microsoft Windows, MS Office / Office 365, MS Teams, Chrome (latest stable release), Skype
Self-studies	Classroom, equipped with a set of specialized furniture; whiteboard; a set of devices includes portable multimedia projector, laptop, projection screen, stable wireless Internet connection.	Laptop, projector, board, screen Software: Microsoft Windows, MS Office / Office 365, MS Teams, Chrome (latest stable release), Skype

#### 7. Recommended Sources for Course Studies

• *Main reading(sources)* 

*1. Deren, V. I. Economics and international business: textbook and workshop for universities / V. I. Deren, A. V. Deren. - 3rd ed., Rev. and additional - Moscow: Yurayt Publishing House, 2022. - 326 p. - (Higher education). - ISBN 978-5-534-14389-8. — Text: electronic // Educational platform Urayt [website]. — URL: <u>https://urait.ru/bcode/494604</u>* 

2. Mikhaylin, A.N., Smirnov, E.N., Loginov, B.B. International offshore business: a textbook for universities. - Moscow: Yurayt Publishing House, 2022. - 191 p. - (Higher education). - ISBN 978-5-534-10834-7. — Text: electronic // Educational platform Urayt [website]. — URL: <u>https://urait.ru/bcode/495559</u>

• Additional (optional) reading (sources)

1. Loginov, B. B. International banking business: textbook for universities / B. B. Loginov. - Moscow: Yurayt Publishing House, 2022. - 179 p. - (Higher education). - ISBN 978-5-534-00740-4. — Text: electronic // Educational platform Urayt [website]. — URL: <u>https://urait.ru/bcode/490232</u>

2. Corporate Governance Code developed by the Bank of Russia, 2014 www.garant.ru

3. Gokhan P.A. Mergers, acquisitions and restructuring of companies. Moscow: Alpina Publishers, 2018

4. Isaev D.E. Corporate governance and strategic management: informational aspect. Moscow: HSE 2017

5. International trade: a textbook for universities / R. I. Khasbulatov [and others]; under the general editorship of R. I. Khasbulatov. - 2nd ed., revised. and additional - Moscow: Yurayt Publishing House, 2022. - 405 p. - (Higher education). — ISBN 978-5-

534-05486-6. — Text: electronic // Educational platform Urayt [website]. — URL: <u>https://urait.ru/bcode/489151</u>

• Electronic libraries with access for RUDN students . Databases and search engines

. ЭБС РУДН и сторонние ЭБС, к которым студенты университета имеют доступ на основании заключенных договоров:

- RUDN Electronic Library System - RUDN EBS http://lib.rudn.ru/MegaPro/Web

- ELS "University Library Online" http://www.biblioclub.ru

- EBS Yurayt http://www.biblio-online.ru

- ELS "Student Consultant" www.studentlibrary.ru

- EBS "Lan" http://e.lanbook.com/

2. Databases and search engines:

- electronic fund of legal and normative-technical documentation http://docs.cntd.ru/

- Yandex search engine https://www.yandex.ru/

- Google search engine https://www.google.ru/

- abstract database SCOPUS http://www.elsevierscience.ru/products/scopus/-

Educational and methodological materials for independent work of students in the development of the discipline/module\*:

1. A course of lectures on the discipline "International business management".

2. Topics for independent reports

3. Essay Topics

\* - all educational and methodological materials for independent work of students are placed in accordance with the current procedure on the page of the discipline in TUIS! <u>https://esystem.rudn.ru/course/index.php?categoryid=833</u>

## 8. EVALUATION MATERIALS AND SCORE-RATING SYSTEM FOR ASSESSING THE LEVEL OF FORMATION OF COMPETENCES IN THE COURSE

Evaluation materials and a point-rating system\* for assessing the level of competence formation (part of competences) based on the results of mastering the discipline "International business management " are presented in the Appendix to this Work Program of the discipline.

\* - OM and BRS are formed on the basis of the requirements of the relevant local normative act of the Peoples' Friendship University of Russia.

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