## Federal State Autonomous Educational Institution of Higher Education ''Peoples' Friendship University of Russia''

**Faculty of Economics** 

(name of the main educational unit (OUP)-developer of the EP HE)

## **COURSE WORKING PROGRAM**

Production fragmentation and cross-border value chains

(name of the discipline/module)

## **Recommended by the MSS for the direction of training/specialty:**

38.04.02 «Management»

(code and name of the training area/specialty)

The development of the discipline is carried out within the framework of the implementation of the main professional educational program of higher education (EP HE):

International marketing and management

(name (profile/specialization) of the EP HE)

# **1. COURSE GOALS**

The aim of the "Production fragmentation and cross-border value chains" course is to develop students 'knowledge, abilities and skills in terms of methods of studying of market conditions and executing the modern procedures of Production fragmentation and cross-border value chains at the world markets, using current international information sources and programs

# 2. REQUIREMENTS FOR THE RESULTS OF MASTERING THE DISCI-PLINE

The development of the discipline "Production fragmentation and cross-border value chains" is aimed at the formation of the following competencies (parts of competencies) in students:

	Competence	Competence achievement indicators (within this			
Code	Competence	course)			
	Able to solve professional prob-	GPC-1.1 Possesses fundamental knowledge in			
GPC-1	lems based on knowledge (at an advanced level) of economic, organizational and management theory, innovative approaches, generalization and critical analy- sis of management practices	the field of management GPC-1.2 Knows how to use fundamental knowledge of economic, organizational and manage- ment theory for the successful implementation of pro- fessional activities GPC-1.3 Applies innovative approaches to solv- ing management problems, taking into account the generalization and critical analysis of best manage- ment practices GPC-1.4 Possesses the skills of an informed choice of methods for solving practical and research problems			
PC-1	Able to conduct marketing re- search, taking into account the influence of the international marketing environment using the tools of a modified marketing mix corresponding to the latest global trends	PC-1.1 Knows the goals, stages and procedures for conducting marketing research PC-1.2 Able to work with digital data, assess its sources and relevance PC-1.3 Knows how to evaluate the economic and social effectiveness of marketing research PC-1.4 Knows the principles of interpreting the re- sults of scientific research in professional activities			
PC-3;	Capable of developing, imple- menting and improving pricing strategies in international mar- kets	PC-3.1 Knows the main strategic and tactical aspects of setting prices in the distribution channel in inter- national markets PC-3.2 Knows the specifics of pricing for tangible and intangible goods in international markets PC-3.3 Knows how to develop a pricing strategy tak- ing into account market factors in international mar- kets PC-3.4 Owns tools for assessing the value of a prod- uct offer (price compliance with market expecta-			

Table 2.1. List of competencies formed by students during the development of the discipline (results of the development of the discipline)

Code	Competence	Competence achievement indicators (within this course)
		tions)
PC-4;	Capable of developing, imple- menting and improving the dis- tribution system and sales policy in international markets	PC-4.1 Knows the components of the system of commodity circulation in the market, their essence, conditions, features of organization, functioning and ways to minimize costs in international markets PC-4.2 Knows the main forms of the company's en- try into the international market PC-4.3 Knows how to manage the processes of sup- ply and distribution of goods in the industry markets of the international level PC-4.4 Possesses the skills of modeling and design- ing the activities of an enterprise in the international markets for goods and services PC-4.5 Knows the main channels of distribution and promotion of goods in international marketing
PC-7	Capable of developing, imple- menting and improving the mar- keting communications system of an international company	PC-5.1 Knows the main formats of marketing com- munications in international markets PC-5.2 Knows the specifics of working with various promotion tools at the international level PC-5.3 Knows how to navigate modern methods of promotion in international markets PC-5.4 Is able to develop strategic marketing solu- tions in the field of advertising PC-5.5 Knows how to plan an advertising campaign PC-5.6 Has the skills to assess the effectiveness of a promotion strategy in international markets

## 3. THE PLACE OF DISCIPLINE IN THE STRUCTURE OF THE EP HE

The discipline "Production fragmentation and cross-border value chains" refers to the variable component formed by the participants of the educational relations of the block B1 of the EP HE.

Within the framework of the EP HE, students also master other disciplines and/or practices that contribute to achieving the planned results of mastering the discipline "Production fragmentation and cross-border value chains".

Table 3.1. List of EP HE components contributing to the achievement of the planned results of mastering the discipline

Code	Competence name	Previous courses	Next courses
GPC-1	Able to solve professional problems based on knowledge (at an advanced level) of economic, organiza- tional and management theo- ry, innovative approaches, generalization and critical analysis of management practices	Corporate marketing at global markets Managerial Decision Making	R&D practice
PC-1	Able to conduct marketing research, taking into account the influence of the interna- tional marketing environ- ment using the tools of a modified marketing mix cor- responding to the latest glob- al trends	Corporate marketing at global markets Managerial Decision Making	R&D practice
PC-3;	Capable of developing, im- plementing and improving pricing strategies in interna- tional markets	Management organi- sation theory Strategic Analysis Finance organizations Marketing Metrics Marketing manage- ment in international companies	R&D practice
PC-4;	Capable of developing, im- plementing and improving the distribution system and sales policy in international markets	Management organi- sation theory Strategic Analysis Finance organizations Marketing Metrics Marketing manage- ment in international companies	R&D practice
PC-7	Capable of developing, im- plementing and improving the marketing communica- tions system of an interna- tional company	Management organi- sation theory Strategic Analysis Finance organizations Marketing Metrics Marketing manage- ment in international companies	R&D practice

 $\ast$  - filled in according to the competence matrix and the SP  $\,$  EP HE

# 4. SCOPE OF DISCIPLINE AND TYPES OF ACADEMIC WORK

The total labor intensity of the discipline "Production fragmentation and cross-border value chains" is 3 credits.

Таблица 4.1. Виды учебной работы по периодам освоения ЕР НЕ для <u>ОЧНОЙ</u> формы обучения

		ВСЕГО,		Семестр(-ы)			
бид учеоной работы	Вид учебной работы		1	2	3	4	
Контактная работа, ак.ч.		108			108		
Лекции (ЛК)		18			18		
Лабораторные работы (ЛР)							
Практические/семинарские занятия (СЗ)		18			18		
Самостоятельная работа обучающихся, ак.ч.		45			45		
Контроль (экзамен/зачет с оценкой), ак.ч.		27			27		
	ак.ч.	108			108		
Общая трудоемкость дисциплины	зач.ед.	3			3		

Таблица 4.2. Виды учебной работы по периодам освоения ЕР НЕ для <u>ОЧНО-</u> <u>ЗАОЧНОЙ</u> формы обучения\*

Вид учебной работы		ВСЕГО,	Семестр(-ы)			
		ак.ч.	1	2	3	4
Контактная работа, ак.ч.						
Лекции (ЛК)						
Лабораторные работы (ЛР)	Лабораторные работы (ЛР)					
Практические/семинарские занятия (СЗ)	Практические/семинарские занятия (СЗ)					
Самостоятельная работа обучающихся, а	ак.ч.					
Контроль (экзамен/зачет с оценкой), ак.ч.						
ак.ч						
Общая трудоемкость дисциплины	зач.ед.					

\* - заполняется в случае реализации программы в очно-заочной форме

Таблица 4.3. Виды учебной работы по периодам освоения ЕР НЕ для <u>ЗАОЧ-</u> НОЙ формы обучения\*

Ριτι γιαδικού ποδοτι γ		ВСЕГО,	Семестр(-ы)			
бид учеоной работы	Вид учебной работы		1	2	3	4
Контактная работа, ак.ч.	Контактная работа, ак.ч.					
Лекции (ЛК)						
Лабораторные работы (ЛР)						
Практические/семинарские занятия (СЗ)						
Самостоятельная работа обучающихся, ак.ч.						
Контроль (экзамен/зачет с оценкой), ак.ч.						
Общая трудоемкость дисциплины ак.ч зач.ч						

\* - заполняется в случае реализации программы в заочной форме

# **5. COURSE CONTENT**

Table 5.1. The content of the discipline (module) by type of academic work

Course part topics	Work type
	LTR

Course part topics	Work type
Section 1. Production fragmentation and cross-	LTR, SS
border value chains in the conditions of globaliza-	
tion of economies.	
Features of the Production fragmentation and cross-	
border value chains (IT) at the present stage. Factors	
and tendencies of development of MT. Geographical	
and commodity structure of MT. Dynamics of indi-	
cators of Production fragmentation and cross-border	
value chains. A role of multinational corporation in	LTR, SS
Production fragmentation and cross-border value	
chains Interrelation of Production fragmentation and	
cross-border value chains (the foreign trade flows)	
and PII. MT – the most important factor of econom-	
ic growth in the conditions of open economy.	
Influence of crisis on development of Production	
fragmentation and cross-border value chains.	
Section 2. Features of modern foreign trade regula- tion and Production fragmentation and gross border	
tion and Production fragmentation and cross-border value chains policy.	
Characteristic features and features of modern for-	
eign trade regulation. Customs tariffs. Non-tariff	
restrictions. Features of application of measures of	LTR, SS
non-tariff regulation. International practice of regu-	L110, 55
lation of foreign trade. Evolution of process of liber-	
alization within the GATT/the WTO. WTO as sys-	
tem of agreements. Agreement on agricultural in-	
dustry	
Section 3. Russia in Production fragmentation and	LTR, SS
cross-border value chains.	
Foreign trade of Russia. Dynamics export / import	
structure of trade. Russia in system of regulation of	LTR, SS
Production fragmentation and cross-border value	
chains	
Section 4. Production fragmentation and cross-	LTR, SS
border value chains in primary goods.	
The major primary goods – objects of MT. Main	
indicators of Production fragmentation and cross-	
border value chains in primary goods. Features of	
trade in primary goods in the world goods markets. Forms and methods of trade in primary goods. Fea-	
tures of pricing in the world markets of primary	
goods. International commodity exchanges. Main	
tendencies of development of Production fragmenta-	
tion and cross-border value chains in primary goods.	
The place and economic interests of Russia in the	
world markets of primary goods	
Section 5. Production fragmentation and cross-	LTR, SS
border value chains in finished goods.	,
Factors and tendencies of development of the world	
market of finished goods. Main indicators of Pro-	LTR, SS
duction fragmentation and cross-border value chains	

Course part topics	Work type
in finished goods. Modern factors of goods competi-	
tiveness. Modern forms and methods of Production	
fragmentation and cross-border value chains in fin-	
ished goods.	
Section 6. Production fragmentation and cross-	
border value chains in services.	
Classification of services. Dynamics of Production	
fragmentation and cross-border value chains in ser-	
vices. Geographical structure of Production frag-	LTR, SS
mentation and cross-border value chains. Regional	
structure of Production fragmentation and cross-	
border value chains in services. The general agree-	
ment on trade in services (GATS).	
Section 7. Production fragmentation and cross-	
border value chains in the objects of intellectual	
property (OIP)	
Current trends of Production fragmentation and	
cross-border value chains in objects of intellectual	LTR, SS
property. Classification of objects of intellectual	2111, 22
property. Dynamics and amount of Production	
fragmentation and cross-border value chains in ob-	
jects of intellectual property. Forms and methods of	
trade. Main world trade license centers	

\* - it is filled in only by full-time study: LTR - lectures; LR - laboratory work; SS - seminars.

# 6. MATERIAL AND TECHNICAL SUPPORT OF THE DISCIPLINE

Audience type	Equipping the audience	Specialized education- al/laboratory equipment, software and materials for the development of the dis- cipline (if necessary)
Lecture hall	An auditorium for conducting lecture-type	Multimedia Projector Casio
	classes, equipped with a set of specialized fur-	XJ-F100W Wall Screen
	niture; a board (screen) and technical means of	Digis Dsem-1105
	multimedia presentations. Audience 340	
Computer class	A computer classroom for conducting classes, group and individual consultations, ongoing monitoring and intermediate certification, equipped with personal computers (in the amount of _21_ pcs.), a blackboard (screen) and multimedia presentation technical means. Audience 27, 29	Lenovo AIO-510-22ISH In- tel I5 2200 MHz/8 GB/1000 GB/DVD/audio Monoblock, 21" Casio XJ-V 100W Mul- timedia Projector monitor, Motorized Digis Electra 200*150 Dsem-4303 Screen
For independent	An auditorium for independent work of stu-	Library Hall
work of students	dents (can be used for seminars and consulta-	

 Table 6.1. Material and technical support of the discipline

Audience type	Equipping the audience	al/laboratory equipment, software and materials for the development of the dis- cipline (if necessary)
	tions), equipped with a set of specialized furni- ture and computers with access to EIOS.	

\* - the audience for independent work of students must be specified!!

# 7. EDUCATIONAL, METHODOLOGICAL AND INFORMATIONAL SUP-PORT OF THE DISCIPLINE

Primary literature:

- 1. Strategy for the Global Market: Theory and Practical Applications, Vladimir Kvint, Routledge, 2015
- 2. Food Wars: The Global Battle for Mouths, Minds and Markets, Tim Lang and Michael Heasman, Routledge, 2015.
- 3. The Strategic Importance of the Global Oil Market, Leif Rosenberger, Didactic Press, 2015

Additional literature:

- 4. The Handbook of Global Agricultural Markets: The Business and Finance of Land, Water, and Soft Commodities, Luc Nijs, Palgrave Macmillan, 2014
- 5. World Metal Markets: The United States Strategic Stockpile and Global Market Influence, Patricia Perkins, Praeger, 1997
- 6. The Travels of a T-Shirt in the Global Economy: An Economist Examines the Markets, Power, and Politics of World Trade, Pietra Rivoli, Wiley, 2014.
- 7. Lymbersky Ch. Market Entry Strategies: Text, Cases And Readings In Market Entry Management. Management Laboratory Press: 2008

### **Resources of the Internet information and telecommunication network:**

UNIBC (Scientific Library) provides access to the following EBS:

- EBS RUDN Access mode: http://lib.rudn.ru / from RUDN stationary computers
- University Library ONLINE Access mode: http://www.biblioclub.ru /
- Book collections of SPRINGER publishing house. Access mode: www.springerlink.com
- Universal databases of East View. Access mode: http://online.ebiblioteka.ru/
- EBC publishing house "Yurayt" Access mode: http://www.biblio-online.ru
- EBS Publishing House "Lan", collections
- Electronic library system "Znanium.com " access to the main collection is granted

## Electronic resources for educational activities

Bulletin of the RUDN, all series / Access mode: http://journals.rudn.ru / eLibrary.ru / Access mode http://www.elibrary.ru/defaultx.asp from any computer on the territory of the RUDN RSL Dissertations Access mode: https://dvs.rsl.ru /? BIBLIOPHIKA / Access mode: http://www.bibliophika.ru/ Columbia International Affairs Online (CIAO) Access mode: http://www.ciaonet.org/ East View. Collection "Statistical publications of Russia and CIS countries" Grebennikon Access mode: http://grebennikon.ru / LexisNexis Access Mode: http://academic.lexisnexis.eu Search engines: Yandex (yandex.ru), Google (google.ru).

### Информационно-справочные порталы:

- 1. www.advertology.ru
- 2. www.marketing.spb.ru
- 3. <u>www.p-marketing.ru</u>
- 4. www.4p.ru
- 5. <u>www.advi.ru</u>
- 6. <u>www.cfin.ru</u>
- 7. www.expert.ru
- 8. <u>www.rbc.ru</u>

Educational and methodological materials for independent work of students during the development of the discipline/module\*:

1. A course of lectures, standard tasks and a control test on the discipline "Production fragmentation and cross-border value chains" is posted on the TUIS portal, Access mode: https://esystem.rudn.ru/enrol/index.php?id=13708

\* - все учебно-методические материалы для самостоятельной работы обучающихся размещаются в соответствии с действующим порядком на странице дисциплины <u>в ТУИС</u>!

# 8. EVALUATION MATERIALS AND A POINT-RATING SYSTEM FOR ASSESSING THE LEVEL OF COMPETENCE FORMATION IN THE DISCIPLINE

Evaluation materials and a point-rating system\* for assessing the level of competence formation (part of competencies) based on the results of mastering the discipline "Production fragmentation and cross-border value chains" are presented in the Appendix to this Work Program of the discipline.

\* - ОМ и БРС формируются на основании требований соответствующего локального нормативного акта РУДН.

### РАЗРАБОТЧИКИ:

Доцент, каф. Маркетинга

Chernikov S.U.

Должность, БУП	Подпись	Фамилия И.О.
РУКОВОДИТЕЛЬ БУП:		
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РУКОВОДИТЕЛЬ ЕР НЕ:		
Зав. каф. Маркетинга		Зобов А.М.
Должность, БУП	Подпись	Фамилия И.О.

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Appendix to the Work program of the discipline "Marketing metrics (effectiveness of marketing projects)"

> APPROVED At the meeting of the Department of Marketing "\_\_\_\_\_ 2022, Protocol no. \_\_\_ Head of the Marketing Department \_\_\_\_\_ Zobov A.M.

# EVALUATION TASK FUND FOR THE COURSE

### **Production fragmentation and cross-border value chains**

(COURSE NAME)

### 38.04.02 «Management»

(code and name of the training area)

#### **International Marketing**

(name of the training profile)

Master

Qualification (degree) of the graduate

# Passport of the fund of evaluation funds for the discipline Production fragmentation and cross-border value chains

Direction / Specialty: 38.04.02. "Management"

Specialization International marketing

## Сводная оценочная таблица дисциплины Production fragmentation and cross-border value chains

Код кон-		ФОСы (формы контроля уровня освоения ООП)										
тролируе- мой компетен.	Контролируемая тема дисциплины	Аудиторная работа				Самостоятельная работа				Экза- мен /зачет	Баллы	
Komieren.		Опрос	Тест	Работа на заня- тии	Презен- тация	Задачи	Вы- полне- ние дз	Рефе- рат	Про- ект	Доклад/ сооб- щение		– темы
GPC-1; PC-1; PC-3; PC-4; PC-7	Section 1. Production fragmentation and cross-border value chains in the conditions of globalization of economies.			1							10	10
	Section 2. Features of modern foreign trade regulation and Production fragmentation and cross-border value chains policy.			1			5		3		9	9
	Section 3. Russia in Production fragmenta- tion and cross-border value chains.			1					3	4	8	8
GPC-1; PC- 1; PC-3; PC-4; PC-7	Section 4. Production fragmentation and cross-border value chains in primary goods.			2			5		6		9	9
	Section 5. Production fragmentation and cross-border value chains in finished goods.			2	5	5			6		18	18
	Section 6. Production fragmentation and cross-border value chains in services.			1		5			6	4	8	8
<i>GPC-1; PC-</i> <i>1; PC-3;</i> <i>PC-4; PC-7</i>	Section 7. Production fragmentation and cross-border value chains in the objects of intellectual property (OIP)			2	5	5			3		18	18
	Control Итого		10 10	10	10	15	10		27	8	10 10	20 100

### **Description of the point-rating system**

Conditions and criteria for grading. Students are required to attend lectures and seminars, participate in certification tests, and complete teacher assignments. Active work at the seminar is especially appreciated (the ability to conduct a discussion, a creative approach to the analysis of materials, the ability to clearly and succinctly formulate their thoughts), as well as the quality of preparation of control papers (tests), presentations and reports.

Grades in the disciplines taught are set based on the results of the study demonstrated by students throughout the entire period of study (usually a semester). The final grade is determined by the sum of points received by students for various types of work during the entire period of study provided by the curriculum.

All types of educational work are carried out exactly within the time limits stipulated by the training program. If a student has not completed any of the training tasks without valid reasons (missed a test, passed an abstract later than the due date, etc.), then points are not awarded to him for this type of academic work, and works prepared later than the due date are not evaluated. For various types of work during the entire period of study, a student can receive a maximum amount of 100 pointsB.

BRS points	Traditional assessments of the	ECTS scores			
	Russian Federation				
95 - 100	Excellent – 5	A (5+)			
86 - 94		B (5)			
69 - 85	Good – 4	C (4)			
61 - 68	Satisfactory – 3	D (3+)			
51-60		E (3)			
31-50	Unsatisfactory – 2	FX (2+)			
0-30		F (2)			
51 - 100	Test	Passed			

### Point-rating system of knowledge assessment, rating scale

Description of ECTS grades:

A ("Excellent") - the theoretical content of the course has been fully mastered, without gaps, the necessary practical skills of working with the mastered material have been formed, all the training tasks provided for in the training program have been completed, the quality of their performance is estimated by the number of points close to the maximum.

In ("Very good") - the theoretical content of the course is fully mastered, without gaps, the necessary practical skills of working with the mastered material are mainly formed, all the training tasks provided for in the training program are completed, the quality of most of them is estimated by the number of points close to the maximum.

C ("Good") - the theoretical content of the course has been fully mastered, without gaps, some practical skills of working with the mastered material have not been sufficiently formed, all the training tasks provided for in the training program have been completed, the quality of none of them has been evaluated with a minimum number of 5 points, some types of tasks have been completed with errors.

D ("Satisfactory") - the theoretical content of the course has been partially mastered, but the gaps are not significant, the necessary practical skills of caring for the mastered material have been mainly formed, most of the training tasks provided for in the training program have been completed, some of the completed tasks may contain errors.

E ("Mediocre") - the theoretical content of the course has been partially mastered, some practical work skills have not been formed, many of the training tasks provided for in the training program have not been completed, or the quality of some of them is estimated by the number of points close to the minimum.

FX ("Conditionally unsatisfactory") - the theoretical content of the course has been partially mastered, the necessary practical skills have not been formed, most of the training tasks provided for in the training program have not been completed or the quality of their performance has been assessed by a number of points close to the minimum; with additional independent work on the course material, it is possible to improve the quality of the training tasks

F ("Certainly unsatisfactory") - the theoretical content of the course has not been mastered, the necessary practical work skills have not been formed, all completed training tasks contain gross errors, additional independent work on the course material will not lead to any significant improvement in the quality of training tasks.

# Fund of evaluation funds for conducting intermediate certification of students in the discipline

Materials for assessing the level of mastering the educational material of the discipline (evaluation materials), including a list of competencies indicating the stages of their formation, a description of indicators and criteria for assessing competencies at various stages of their formation, a description of evaluation scales, standard control tasks or other materials necessary for assessing knowledge, skills, and (or) experience of activity characterizing the stages of competence formation in the process of mastering the educational program, methodological materials defining the procedures for assessing knowledge, skills, skills and (or) experience of activity characterizing the stages of competence formation have been developed in full and are available to students on the discipline page in the TUIS RUDN.

The program is compiled in accordance with the requirements of the OS in the RUDN