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**Federal State Autonomous Educational Institution for Higher Education
PEOPLES' FRIENDSHIP UNIVERSITY OF RUSSIA
(RUDN University)
Faculty of economics**

COURSE SYLLABUS

Project management

**Recommended by the Didactic Council for the Education Field of
38.04.01 Economics**

(code and name of the direction of training/specialty)

**The development of the discipline is carried out within the framework of the
implementation of the main professional educational program of higher
education:**

International trade

1. COURSE GOALS

The purpose of studying the discipline "Project Management" is to acquaint students with the essence and tools of project management, which allows you to make qualified decisions on the coordination of people, materials and equipment, as well as financial resources and time to complete a certain project at a given time, within the budget and to the satisfaction of the customer.

2. LEARNING OUTCOMES

Studying the discipline "Project Management" is aimed at forming the following competencies (parts of competencies) among students:

Table 2.1. The list of competencies formed by students during the development of the discipline (the results of mastering the discipline)

Cipher	Competence	Competency Achievement Indicators (within the framework of this discipline)
GC-2	Able to manage the project at all stages of its life cycle	GC-2.1. Formulates a problem, the solution of which is directly related to the achievement of the project goal
		GC-2. 2 Defines the links between the tasks set and the expected results of their solution
		GC-2. 3 Within the framework of the tasks set, determines the available resources and restrictions, existing legal norms
		GC-2. 4 Analyzes the schedule for the implementation of the project as a whole and chooses the best way to solve the tasks, based on the current legal norms and available resources and limitations
		GC-2. 5 Monitors the progress of the project, adjusts the schedule in accordance with the results of the control
GC-4	Able to apply modern communication technologies in the state language of the Russian Federation and foreign language(s) for academic and professional interaction	GC-4.1. Chooses the style of business communication, depending on the language of communication, the purpose and conditions of the partnership
		GC-4.2 Adapts speech, communication style and sign language to interaction situations
		GC-4.3 Searches for the necessary information to solve standard communicative tasks in Russian and foreign languages
		GC-4.4 Conducts business correspondence in Russian and foreign languages, taking into account the peculiarities of the style of official and unofficial letters and socio-cultural differences in the format of correspondence
		GC-4.5 Uses dialogue for cooperation in academic communication of communication, taking into account the personality of the interlocutors, their communicative speech strategy and tactics, the degree of formality of the situation
		GC-4.6 Forms and argues its own assessment of the main ideas of the participants in the dialogue (discussion) in accordance with the needs of joint activities
GC-6	Able to identify and implement the priorities of his own activities and ways to improve it on the basis of self-esteem	GC-6.1 Controls the amount of time spent on specific activities
		GC-6.2 Develops tools and methods of time management in the implementation of specific tasks, projects, goals
		GC-6.3 Analyzes its resources and their limits (personal, situational, temporary, etc.) for the successful implementation of the task
		GC-6.4 Distributes tasks into long-, medium- and short-term with justification of relevance and analysis of resources for their implementation
GC-7	Capable of using digital technologies and methods of searching, processing, analyzing, storing and presenting information	GC-7.1 Searches for the necessary sources of information and data, perceives, analyzes, remembers and transmits information using digital means, as well as with the help of algorithms when working with data received from various sources in order to effectively use the information received to solve problems.

Cipher	Competence	Competency Achievement Indicators (within the framework of this discipline)
	(in the professional field) in the digital economy and modern corporate information culture	GC-7.2 Evaluates information, its reliability, builds logical conclusions on the basis of incoming information and data
SPC-2	Able to apply advanced instrumental methods of economic analysis in applied and/or fundamental research	SPC-2.1 Has knowledge of advanced instrumental methods of economic analysis
		SPC-2.2 Is able to apply knowledge of advanced instrumental methods of economic and financial analysis in conducting applied and / or fundamental research
SPC-4	Able to make economically and financially sound organizational and managerial decisions in professional activities and be responsible for them	SPC-4.1 Develops organizational and managerial decisions in professional activities
		SPC-4.2 Has the skills of reasoned persuasion in support of the proposed financial- economic and organizational-managerial decisions
		SPC-4.3 Monitors the results of the implementation of financial, economic and organizational and managerial decisions
SPC-5	Able to use modern information technologies and software tools in solving professional problems	SPC-5.1 Knows modern information technologies and software tools used in solving professional problems
		SPC-5.2 Is able to choose the most effective ones among modern information technologies and software tools for solving professional problems
		SPC-5.3 Has full skills in solving standard tasks of professional activity using information technologies and software tools
SPC-6	Able to critically assess the capabilities of digital technologies to solve professional problems, work with digital data, assess their sources and relevance	SPC-6.1 Is able to use modern digital and information technologies in solving problems of professional activity
		SPC-6.2 Able to find and use relevant digital data to solve practical problems of professional activity
PC-1	Able to conduct independent research in accordance with the developed program and on their basis to prepare analytical materials for the evaluation of activities in the field of economic policy and strategic decision-making at the micro and macro levels	PC-1.1 Able to present the results of an independent study in the form of an article or a report at scientific conferences
		PC-1.2 Capable of conducting analytical studies to evaluate economic policy interventions
		PC-1.3 Able to make a forecast of the main socio-economic indicators of the enterprise, industry, region and economy as a whole
		PC-1.4 Able to make strategic decisions at the micro and macro levels on the basis of independent research
PC-2	Able to develop options for management decisions and justify their choice based on the criteria of socio- economic efficiency	PC-2.1 Capable of sampling criteria for socio-economic efficiency
		PC-2.2 Able to use in practice the theory of managerial decision-making
		PC-2.3 Able to justify and argue proposed management decisions

3. COURSE IN HIGHER EDUCATION PROGRAMME STRUCTURE

The discipline "Project Management" refers to the part formed by the participants of the educational relations of block B1 of the EP.

Within the framework of the EP, students also master other disciplines and / or practices that contribute to the achievement of the planned results of the development of the discipline "Project Management".

Table 3.1. List of components of the OP HE that contribute to the achievement of the planned results of the discipline

Code	Competence	Previous disciplines/modules, practices*	Subsequent disciplines/modules, practices*
GC-2	Able to manage the project at all stages of its life cycle	Organization of international procurement	Pre-diploma practice
GC-4	Able to apply modern communication technologies in the state language of the Russian Federation and foreign language(s) for academic and professional interaction	Professional foreign language Legal regulation of economic and foreign economic activity International Finance International Economics International Labour Market and Migration Theory and Practice of International Business Communication International monetary and credit relations International trade Customs and tariff regulation Conjuncture of world markets for goods and services Organization of international procurement Coursework "International Trade" Coursework "International Finance" International statistical databases (advanced level) The EU in international trade World experience in the implementation of management information systems	Currency regulation and currency control in foreign economic activity Transnational business International activities of commercial banks International Commerce: Efficiency of Trade Transactions
GC-6	Able to identify and implement the priorities of his own activities and ways to improve it on the basis of self-esteem	Theory and Practice of International Business Communication Coursework "International Trade" Coursework "International Finance"	-
GC-7	Capable of using digital technologies and methods of searching, processing, analyzing, storing and presenting information (in the professional field) in the digital economy and modern corporate information culture	Microeconomics (Advanced Course) Macroeconomics (advanced course) Econometrics (Advanced Course) Legal regulation of economic and foreign economic activity International Finance International Economics Theory and Practice of International Business Communication International monetary and credit relations International trade Customs and tariff regulation	Currency regulation and currency control in foreign economic activity Transnational business Currency regulation and currency control in foreign economic activity Transnational business International activities of commercial banks International Commerce: Efficiency of Trade Transactions Pre-diploma practice

Code	Competence	Previous disciplines/modules, practices*	Subsequent disciplines/modules, practices*
		Conjuncture of world markets for goods and services Organization of international procurement Coursework "International Trade" Coursework "International Finance" International statistical databases (advanced level) The EU in international trade International Corporate Marketing Strategies International Transport Logistics	
SPC-2	Able to apply advanced instrumental methods of economic analysis in applied and/or fundamental research	Macroeconomics (advanced course) Econometrics (Advanced Course) International Finance International Economics International Labour Market and Migration International monetary and credit relations International trade Customs and tariff regulation Conjuncture of world markets for goods and services Coursework "International Trade" Coursework "International Finance" International statistical databases (advanced level) The EU in international trade	Pre-diploma practice
SPC-4	Able to make economically and financially sound organizational and managerial decisions in professional activities and be responsible for them	Theory and Practice of International Business Communication Customs and tariff regulation Organization of international procurement	Currency regulation and currency control in foreign economic activity Transnational business International activities of commercial banks International Commerce: Efficiency of Trade Transactions Pre-diploma practice
SPC-5	Able to use modern information technologies and software tools in solving professional problems	Econometrics (Advanced Course) Professional foreign language International Finance International Economics International Labour Market and Migration Theory and Practice of International Business Communication International monetary and credit relations International trade	Currency regulation and currency control in foreign economic activity Transnational business International activities of commercial banks International Commerce: Efficiency of Trade Transactions Pre-diploma practice

Code	Competence	Previous disciplines/modules, practices*	Subsequent disciplines/modules, practices*
		Conjuncture of world markets for goods and services Coursework "International Trade" Coursework "International Finance" World experience in the implementation of management information systems International Corporate Marketing Strategies	
SPC-6	Able to critically assess the capabilities of digital technologies to solve professional problems, work with digital data, assess their sources and relevance	International trade Coursework "International Trade" Coursework "International Finance"	Transnational business International activities of commercial banks Pre-diploma practice
PC-1	Able to conduct independent research in accordance with the developed program and on their basis to prepare analytical materials for the evaluation of activities in the field of economic policy and strategic decision-making at the micro and macro levels	Legal regulation of economic and foreign economic activity International Finance International Economics International Labour Market and Migration Theory and Practice of International Business Communication International monetary and credit relations International trade Conjuncture of world markets for goods and services Coursework "International Trade" Coursework "International Finance" World experience in the implementation of management information systems International Corporate Marketing Strategies	Currency regulation and currency control in foreign economic activity Transnational business International activities of commercial banks International Commerce: Efficiency of Trade Transactions Pre-diploma practice
PC-2	Able to develop options for management decisions and justify their choice based on the criteria of socio-economic efficiency	Legal regulation of economic and foreign economic activity International Finance International Economics International Labour Market and Migration Theory and Practice of International Business Communication International monetary and credit relations International trade Conjuncture of world markets for goods and services	Currency regulation and currency control in foreign economic activity Transnational business International activities of commercial banks International Commerce: Efficiency of Trade Transactions Pre-diploma practice

4. COURSE WORKLOAD AND LEARNING ACTIVITIES

The total labor intensity of the discipline "Project Management" is 3 credits.

Table 4.1. Types of training work by periods of mastering the EP

Type of educational work		TOTAL, ac.h.	Semester 3
<i>Contact work, ac.ch.</i>		36	36
including:			
Lectures (LC)			
Laboratory works (LW)			
Practical/Seminar Classes (SC)		36	36
<i>Self-study (ies), academic hours</i>		54	54
<i>Evaluation and assessment academic hours</i>		18	18
Overall labor intensity of the discipline	<i>academic hours</i>	108	108
	credits	3	3

5. COURSE MODULES AND CONTENTS

Table 5.1. The content of the discipline (module) by types of educational work

Course Modules and Contents	Modules and Topics (Units/Themes)	Type of educational work*
Section 1. Introduction to Project Management	Topic 1.1. Project Concept The concept of project management.	SC
	Topic 1.2. The main stages of the history of project management. The difference between operational and project activities.	SC
	Topic 1.3 Project Success Criteria: Project Constraints: Top Causes of Project Failure	SC
Section 2. Basic Project Management Standards	Topic 2.1. Standards in Project Management. Project Management Institute PMI. PMI Standards. Project Program. Project Portfolio.	SC
	Topic 2.2. Project Organizational Environment. Project Stakeholders. Project Sponsor. Project Manager. Project Customer. The Art and Technology of Management in Project Management.	SC
	Topic 2.3 Process groups and project management knowledge areas	SC
Section 3. Main stages of project management	Topic 3.1 Project Initiation.	SC
	Topic 3.2 Project planning.	SC
	Topic 3.3 Project risk management.	SC
Section 4. Execution of the project	Topic 4.1 Ruleadership and management of project works. Tools for the development of the project team.	SC
	Topic 4.2 Root causes of conflicts in a project: How to resolve conflicts in a project. Reporting on project performance.	SC

Course Modules and Contents	Modules and Topics (Units/Themes)	Type of educational work*
Section 5. Project Monitoring and Control	Topic 5.1 Controlling Project Content Analysis: Analyzing Variances: Controlling project schedules. Disrupting project deadlines.	SC

6. CLASSROOM EQUIPMENT AND TECHNOLOGY SUPPORT REQUIREMENTS

Table 6.1. Logistics of discipline

№	Name of discipline (module), practices in accordance with the curriculum	Name of special * placements and placements for independent work	Equipment of special placements and placements for independent work	List of licensed software. Details of the confirming document
1.	Project management	Moscow, Miklouho-Maclay, 6, Classroom for lectures and seminars, current control and interim assessment of students Classroom 105 Classroom for group and individual consultations- the location of the Department of International Economic Relations Classroom 114	Multimedia projector Casio XJ-M250 – 1 PC screen 1 PC. ASUS F6A notebook C2D-T5450 13" 2048MB/250Gb/Vista Home Basic+box, Office Prof Plus 2007 Rus Sch. K3447-1/IV dated 17.12.08	1. MS Windows 10 64 bit, license 86626883 2. Microsoft Windows 8.1 license 8512275 3. Microsoft Office 2016 license 86626883 4. Microsoft Excel 2010 license 5190227 5. Mentor 6. Garant System 7. Consultant plus

7. RECOMMENDED SOURCES FOR COURSE STUDIES

Main reading(sources)

1. A Guide to the Project Management Body of Knowledge (PMBOK Guide), Ed. 6th, 2017. Guide to the body of knowledge on project management. - M.: Olimp-Business, 2019. – 792 p.
2. Guide to the Knowledge Set of Project Management [Text] : (PMBOK Manual). - 6th ed. - Moscow : Olimp-Biznes, 2019. - 792 p.
3. Agile: A How-to Guide [Text]. - Moscow : Olimp-Biznes, 2020. - 182 p.
4. Reshetnikova Marina Sergeevna. Flexible technologies of international project management : a textbook / M.S. Reshetnikova. - Electronic text data. - Moscow : RUDN University, 2022. - 112 p. : ill. - ISBN 978-5-209-10793-4 : 419.69. **Document link:** http://lib.rudn.ru/MegaPro/UserEntry?Action=Rudn_FindDoc&id=505703&idb=0

Additional (optional) reading (sources)

1. Project methodologies of management: Agile and Scrum [Text/electronic resource]: Uchebnoe posobie / Yu.D. Ageev [i dr.]. - Electronic text data. - M. : Aspect Press, 2018. - 160 p. - (Digital business models). **Link to the document:** http://lib.rudn.ru/MegaPro/UserEntry?Action=Rudn_FindDoc&id=472410&idb=0
2. Pavlov A.N. Effective project management based on the PMI PMBOK 6th Edition standard-M.: Knowledge Laboratory, 2019. – 270 p.

Resources of the information and telecommunication network "Internet":

1. RUDN University EBS and third-party EBS, to which university students have access on the basis of concluded contracts:

- ELECTRONIC LIBRARY SYSTEM RUDN University – EBS RUDN University <http://lib.rudn.ru/MegaPro/Web>

- EBS University Library Online <http://www.biblioclub.ru>

- EBS Jurait <http://www.biblio-online.ru>

- EBS Student Consultant www.studentlibrary.ru

- EBS "Lan" <http://e.lanbook.com/>

- EBS Troitsky Bridge

2. Databases and search engines:

- electronic fund of legal and normative-technical documentation [of the http://docs.cntd.ru/](http://docs.cntd.ru/)

- Yandex search engine [https:// www.yandex.ru/](https://www.yandex.ru/)

- Google <https://www.google.ru/> search engine

- Abstract database SCOPUS [http:// www.elsevierscience.ru/products/scopus/](http://www.elsevierscience.ru/products/scopus/)

- Website of the American Institute for Project Management PMI - <http://www.pmi.com/>

- Society of Project Managers <http://pmcommunity.ru/>

- International Community of <http://www.e-xecutive.ru/> Managers

Educational and methodical materials for independent work of students when mastering the discipline / module:*

1. Laboratory practicum in the discipline "Project Management" is not provided. All materials are posted on the TUIS portal: <https://esystem.rudn.ru/enrol/index.php?id=15347>

* - all educational and methodological materials for independent work of students are placed in accordance with the current procedure on the page of **the discipline in TUIS!**

8. EVALUATION TOOLKIT & GRADING SYSTEM FOR ASSESSING THE LEVEL OF FORMATION OF COMPETENCIES IN THE COURSE

Evaluation materials and a point-rating system* for assessing the level of formation of competencies (part of competencies) based on the results of mastering the discipline "Project Management" are presented in the Appendix to this Course Syllabus of the discipline.

* - EP are formed on the basis of the requirements of the relevant local regulatory act of RUDN University.

AGREED

Developer:

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